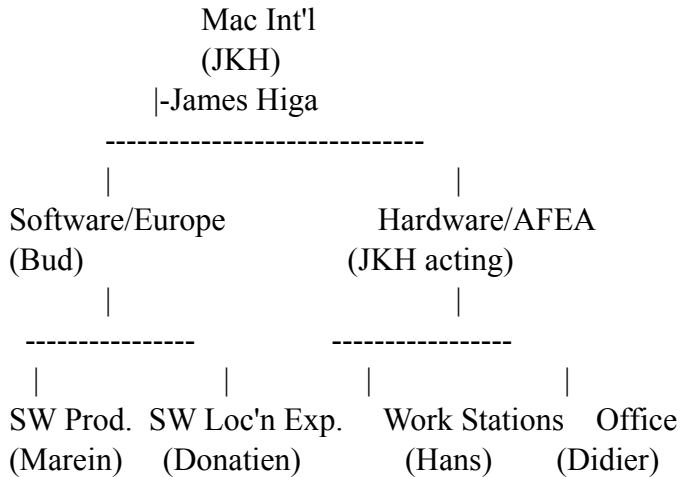Bruno,

Marein is looking into the NCC hotel situation and
she will let you know as soon as possible.
Here is my organizational chart

```
              Mac Int'l
              (JKH)
             |-James Higa
        ------------------------------
        |                        |
Software/Europe           Hardware/AFEA
(Bud)                     (JKH acting)
        |                        |
 ----------------         -----------------
 |            |           |               |
SW Prod.  SW Loc'n Exp.   Work Stations  Office
(Marein)   (Donatien)       (Hans)       (Didier)
```

Bud is responsible for all software products, third party software, localization issues. He
is also the primary point of contact for the European issues, especially production and
distribution. Marein works for Bud, and she will do project/event planning and
localization coordination for Macintosh sw products. Donatien will serve as our inhouse
localization expert to support third parties for questions on localization and to set up in-
house product testing for the masters. At this time, I am managing the hardware group
and am the primary point of contact for AFEA. Didier is responsible for the 7/7 release.
After that he will concentrate on new office products (512, Laser Printer, etc.). Right now
and in the near future I will be working on the new product strategy directly with Barbara
Koalkin and all the areas. Hans is the product manager for Macintosh and related
hardware products (Apple, third party peripherals,etc.).

I hope this clarifies some misconceptions. If you have any further questions, please do
not hesitate to call me. I will be in Japan the following week, but James will know how
to reach me at all times.

Best regards,

Joanna Hoffman